

Structure of research and impact plan: Flagship Programme call for 2nd 4-year Flagship term for Flagships selected in 1st and 2nd Flagship Programme calls

Fill in the research and impact plan in the Academy's online services on the tab 'Research and impact plan'. You cannot submit the plan as an appendix. Read the call text carefully before you start writing the plan.

The maximum length of the plan is 15 pages. The bibliography (no more than 2 pages) does not count towards the length of the plan. The font is Times New Roman (font size 12 pt, line spacing 1.15 and margins 20 mm). All bibliographic references must be added directly into the text, for example as follows: (Author(s) Year or [number]). You cannot use footnotes.

The plan should describe the Flagship progress (first two years of operation), future plans (last four years of the funding term and beyond), expected outcomes, and the evolution of the ecosystem.

See the [how-to guides for the online services](#) for the technical instructions.

1. Basic details

1.1 Flagship details

- Name and abbreviation of the Flagship, director and vice director, host organisation(s)

2. Brief summary of demonstrated scientific excellence and impact in support of economic growth and/or society during the first two years of Flagship operation (no more than 3 pages)

2.1 Progress

- Brief overview of the Flagship activities since kick-off
- Building on the Flagship goals, self-evaluation of the progress made, efficiency and effectiveness of the Flagship activities during the first two years of operation
- Reflection on possibly identified needs/changes necessary from the point of view of achieving Flagship goals and added value generation
- Risks encountered and managed

3. Plan for promoting scientific excellence and impact in support of economic growth and/or society for the remaining funding period and beyond (no more than 8 pages)

3.1 Implementation plan

- How the plan builds on previous work. Main changes to the original plan with justifications.
- Implementation of the plan, approaches, methods, new initiatives, data, schedule (incl. milestones and deliverables), risk management and mitigation
- Expected main outcomes and impact by the end of the funding term
- Strategy beyond the Flagship term and expected outcomes

3.2 Consideration of responsible science

- Consideration of aspects related to open science, research ethics, equality and nondiscrimination, and sustainable development

4. Ecosystem and organisation (no more than 4 pages)

4.1 Description of ecosystem and organisation

- Host organisation's strategic priorities and roles, Flagship management and administrative structures; identified needs for changes and strategy for the development of the ecosystem; reason for changing the Flagship consortia structure (if relevant)
- Key collaborators and their roles together with a description of collaborations with the business sector and/or with other sectors of society; innovation orientation of the ecosystem
- Planned actions to increase the appeal of the ecosystem nationally and internationally

5. References

5.1 List of sources used in research and impact plan

- The list (no more than 2 pages) does not count towards the length of the plan. Please note that the text type, font size and line spacing of the list are the same as elsewhere in the plan.